

MINUTES
BOARD OF DIRECTORS MEETING
Tuesday November 17, 2009
10:30 am to 5:00 pm
314 Harwood Avenue South, Unit 1030
Ajax, Ontario

Directors Present: Mr. Foster Loucks (Chair)
Ms. Joseline Sikorski (Vice Chair)
Ms. Jean Achmatowicz MacLeod (Secretary)
Mr. Ron Francis (Member)
Mr. Stephen Kylie (Member)
Mr. William Gleed (Member)
Dr. Alex Hukowich (Member)

Staff Present: Ms. Deborah Hammons (CEO)
Mr. James Meloche (Senior Director, Planning, Integration & Community Engagement)
Mr. Paul Barker (Senior Director, Performance, Contracts and Allocations)
Ms. Emily Van de Klippe (Corporate/Project Coordinator)
Ms. Jennifer Russell (Minutes Recorder)

Mr. Loucks of the Central East Local Health Integration Network (the "CE LHIN") Board of Directors chaired the meeting. Jean Achmatowicz MacLeod, Secretary of the LHIN, was Secretary of the meeting.

1.1 MEETING CALLED TO ORDER

Mr. Loucks called the meeting to order at 10:42 am and welcomed the members of the public to the Central East LHIN Open Board Meeting.

Constitution of Meeting and Quorum

Notice of the meeting having been properly given to the public and to each Board member, and a quorum of Board members being present at the meeting, Mr. Loucks declared the meeting duly constituted for the transaction of business.

1.2 APPROVAL OF THE AGENDA

MOTION: By Ms. Sikorski that the agenda of the November 17, 2009 meeting of the Central East LHIN Board of Directors be approved.

SECONDED: Mr. Gleed

MOTION CARRIED

1.3 DECLARATION OF CONFLICTS OF INTEREST

Mr. Loucks requested that those in attendance declare any conflicts of interest.
No conflicts of interest were declared.

2.1 MINUTES OF MEETINGS

Mr. Loucks invited comments from the Board with respect to errors or omissions concerning the closed minutes of the Board of Directors meeting held October 20, 2009.

MOTION: By Dr. Hukowich that the minutes of the October 20, 2009 meeting of the Central East LHIN Board of Directors be approved.

SECONDED: Ms. Sikorski

MOTION CARRIED

2.2 BUSINESS ARISING FROM MINUTES

Lakeridge Health Voluntary Integrations

Mr. Loucks called upon Mr. Meloche to speak to the evaluation of two voluntary integrations that were received from Lakeridge Health. The proposals would be to cease the service of the Respiratory Therapy Clinic and to amalgamate several programs and sites into a consolidated program for the Ambulatory Rehabilitation Centre.

When asked if there was sufficient community engagement relative to the criteria, Mr. Meloche responded that based upon legislation and court rulings in the past, there was sufficient engagement but he acknowledged that improvements can be made.

Mr. Loucks asked Ms. Hammons to highlight the letters that were received from the members of the public regarding the integrations. She listed the names of those who had written to express their concerns regarding the proposal to close the Respiratory Rehabilitation Clinic. A letter from the Ontario Nurses Association (ONA) was also read aloud.

In response to a question about alternate care should the Respiratory Rehabilitation Clinic be closed, Mr. Meloche mentioned that Lakeridge has and is continuing to pursue alternate delivery models that have been implemented in other parts of the province. The Respiratory Rehabilitation Clinic is one of the few in the province that is still attached and operated by a hospital. Many other such programs are run by clinics that are separate from the hospitals. Lakeridge has engaged physicians and local stakeholders to establish a program that would run independently of the hospital but there has been no uptake on their proposal yet.

Mr. Loucks reminded the members of the Board that according to legislation, if a voluntary integration is not opposed by the Board, then it will go forward. If a decision was made to stop the integration, Lakeridge would have an opportunity to appeal that decision within 30 days. Should this particular integration be approved, implementation of the plan would begin April 1st to coincide with the next fiscal year.

A concern was expressed that the proposal from Lakeridge did not sufficiently address the continuity of care for patients. Mr. Barker acknowledged that the proposal does not entertain a transfer of funds from Lakeridge Health to another provider to re-establish the program at another location.

One member raised the issue of organizations submitting proposals to the LHIN in isolation of discussions with their clients. Further discussion ensued about the continuity of care and the Hospital's implementation plan.

MOTION: By Mr. Kylie that the Central East LHIN acknowledge receipt of the Lakeridge Health Corporation Voluntary Integration of the Respiratory Clinic and requests that the Lakeridge Health Corporation report back on the implementation of its proposal by February 16th, 2010.

SECONDED: Dr. Hukowich

MOTION CARRIED

MOTION: By Mr. Francis that the Central East LHIN acknowledge receipt of the Lakeridge Health Corporation Voluntary Integration of the Ambulatory Rehabilitation Centre of Excellence and requests that the Lakeridge Health Corporation report back on the implementation of its proposal by February 16th, 2010.

SECONDED: Ms. Sikorski

MOTION CARRIED

3.0 NEW BUSINESS

There was no new business at this time.

3.1 THE SCARBOROUGH HOSPITAL FINANCIAL UPDATE

Mr. Loucks welcomed Dr. John Wright and Ralph Anstey to provide The Scarborough Hospital's financial update. Hospital management predicts that they will be balanced by the end of this fiscal year, assuming that they receive their Post Construction Operating Plan(PCOP) funding as anticipated.

When asked about the role of the foundation in supporting the hospital, Mr. Anstey responded that the foundation provides a annual grant for repayment on the critical care wing debt and the replacement of clinical equipment.

One member complimented the Hospital for their efforts. Dr. Wright emphasized the desire of the Hospital to continue to engage the community in order to alert them to any arising issues.

Mr. Loucks thanked the team for their update.

3.1.1 **HEALTH INFRASTRUCTURE RENEWAL FUND (HIRF)**

Mr. Loucks welcomed Ms. Gallant to present highlights of the 2009/10 Allocation for the Health Infrastructure Renewal Fund (HIRF).

Ms. Gallant explained that the HIRF is an annual fund that is given to hospitals to assist them with minor capital renewal needs. HIRF recipients must comply with the Facility Condition Assessment Program (FCAP) in order to continue to receive funding. The funding is provided to the LHIN by the Ministry with stipulations that a standard minimum amount must be provided to each hospital site and the remaining amount is to be dispersed using the Health Based Allocation Model (HBAM).

MOTION: By Mr. Gleed;

Whereas the MOHLTC has provided \$3,476,536 in 2009/10 HIRF funding to the CE LHIN; and

Whereas \$1,026,536 of the total 2009/10 HIRF funding is available for hospital-specific allocation by the CE LHIN,

be it resolved that the CE LHIN Board approve the allocation of the 2009/10 HIRF funding consistent with the methodology developed by the MOHLTC.

SECONDED: Ms. Sikorski

MOTION CARRIED

Mr. Loucks thanked Ms. Gallant for her report.

3.2 **ALC – RESOURCE MATCHING AND REFERRAL**

Mr. Loucks invited Mr. Hooper to address the Board regarding the ALC Resource Matching and Referral Project. Seven LHINs will work together on this project over the next three years.

MOTION: By Ms. Achmatowicz MacLeod that the CE LHIN Board agrees to participate in the multi-LHIN project Resource Matching & Referral project. Formal agreement will be identified by signing the Letter of Intent for project participation.

SECONDED: Ms. Sikorski

MOTION CARRIED

3.3 PAY FOR RESULTS

Mr. Loucks asked Mr. Meloche to lead a discussion on Pay for Results. Mr. Meloche introduced Ms. Salvaterra, ED/ALC lead for the Central East LHIN to assist with the discussion. There was a concern that the Community Care Access Centre(CCAC) was not being considered. Ms. Salvaterra assured the members of the Board that the CCAC was a part of the process. Letters were sent from the CEO of the LHIN to the Central East CCAC and the four other Pay for Results Hospital sites indicating that the LHIN had received direction from the Ministry to communicate LHIN reallocations by November 27th, 2009. Each site would be given the opportunity to meet with LHIN Staff to discuss the best use of reallocated and newly allocated funds.

Mr. Loucks thanked Mr. Meloche and Ms. Salvaterra for their leadership.

3.4 CEO REPORT

Mr. Loucks asked Ms. Hammons to answer questions pertaining to the CEO report as previously distributed to the members of the Board. Ms. Hammons wished to highlight the fact that the CEO report has now been aligned to the strategic directions of the LHIN.

When asked about the Regional Cardiac Services Integration Consultant position, Ms. Hammons responded that this is a new hire position that will provide specific support to implementing the Clinical Services Plan with respect to Cardiac Services.

There was a question about the lower than anticipated number of referrals to the Unattached Patients Project clinic in Bethany. Mr. Meloche reminded the Board members that this is not a permanent clinic. The LHIN is working closely with the Ministry and the CCAC to ensure potential patients registering through the Care Connects Program are referred to the UPA clinics. Currently there are over 2000 registrants with the Care Connects program. He anticipates that there will be a jump in referrals to the clinic in the future.

Mr. Meloche gave an update on Aboriginal engagement. Two meetings have already been held on the Integrated Health Services Plan (IHSP). The terms of reference for the Aboriginal Health Circle are still being developed.

There was a request to distribute the appendix regarding Long Term Care as outlined on page nine of the CEO report.

Ms. Hammons confirmed that a decision was made at a recent video conference to extend the Hospital Service Accountability Agreements (HSAA) for a period of one year. This presents a challenge for the LHIN as it will result in the MSAA's and HSAA's being due simultaneously.

There was some discussion regarding the LHIN Collaborative (LHINC) and the Ontario Case Costing Initiative.

MOTION: By Dr. Hukowich that the Board receive the November 17th, 2009 report of the Central East LHIN CEO for information.

SECONDED: Mr. Francis

MOTION CARRIED

3.5 CHAIRS REPORT

Mr. Loucks gave an overview of his report as previously distributed to the members of the Board.

Mr. Loucks and Ms. Achmatowicz MacLeod attended the Select Committee meeting on Mental Health at Ontario Shores on November 12, 2009. Ms. Achmatowicz MacLeod gave a comprehensive report to the Board regarding the meeting.

Mr. Loucks referred to the report that was distributed by Dr. Hukowich about his attendance at a previous meeting.

MOTION: By Ms. Achmatowicz MacLeod that the Board receive the November 17th, 2009 report of the Central East LHIN Chair for information.

SECONDED: Mr. Kylie

MOTION CARRIED

3.6 CORRESPONDENCE

Mr. Loucks drew the attention of the Board members to two items of correspondence concerning matters in Peterborough.

3.7 OTHER NEW BUSINESS

MOTION: By Mr. Kylie that the Board of Directors move into closed session in order to consider matters of financial, personal or other matters that may be disclosed of such a nature that the desirability of avoiding public disclosure of them in the interest of any person affected or in the public interest outweighs the desirability of adhering to the principle that meetings be open to the public; or negotiations or anticipated negotiations between the network and a person, bargaining agent or part to a proceeding or an anticipated proceeding relating to labour relations or a person's employment by the network will be discussed, pursuant to Section 9, subsection 5(a) and 5(h) of the Local Health System Integration Act.

SECONDED: Mr. Gleed

**5.0 MOTION CARRIED
CLOSED SESSION**

The Board adjourned into a closed session at 3:15 pm.

Upon reconvening to the open session, Mr. Loucks reported that during the in camera session the Board discussed details pertaining to Hospital High Growth, FIPPA Request Updates, PRHC Next Steps and the CEO Report.

6.0 MOTION OF TERMINATION

MOTION: By Mr. Loucks that the November 17th, 2009 Central East LHIN Board meeting be adjourned.

SECONDED: Ms. Achmatowicz MacLeod

MOTION CARRIED

Mr. Foster Loucks

Ms. Jean Achmatowicz MacLeod