

MINUTES
BOARD OF DIRECTORS MEETING
Tuesday, January 20, 2008
9:00 am to 5:00 pm
Northumberland Hills Hospital
1000 de Palma Drive, Cobourg, ON

Directors Present: Mr. Foster Loucks (Chair)
Ms. Joseline Sikorski (Vice Chair)
Ms. Jean Achmatowicz-MacLeod (Secretary)
Mr. Ron Francis (Member)
Dr. Alex Hukowich (Member)
Mr. Stephen Kylie (Member)
Ms. Novina Wong (Member)

Regrets: Mr. William Gleed (Member)

Staff Present: Ms. Deborah Hammons (CEO)
Mr. James Meloche (Senior Director – Planning, Integration, & Community Engagement)
Mr. Paul Barker (Senior Director, Performance, Contracts and Allocations)
Ms. Sheila Rogoski (Executive Assistant to CEO)
Ms. Karen Kennedy-Slade (Minutes Recorder)

Mr. Loucks of the Central East Local Health Integration Network (the “CE LHIN”) Board of Directors chaired the meeting.

Mr. Loucks welcomed members of the public to the January 20th 2009 Open Board Meeting and thanked Mr. Robert Biron, President and CEO of Northumberland Hills Hospital for hosting the CE LHIN.

Mr. Loucks acknowledged Mr. Lou Rinaldi, local MPP, Northumberland-Quinte-West. Mr. Rinaldi welcomed the Board to Northumberland County and thanked the Board for their work on behalf of the health care system in Central East Ontario.

Mr. Loucks asked Mr. Ron Francis if he wished to comment on the Inauguration of the first black President of the United States, Mr. Barack Obama.

Mr. Francis eloquently described his thoughts on the importance of January 20th, 2009 to all the peoples of the world who are optimistic about the opportunities for change under the leadership of the new President. He emphasized the importance of goodwill to all people, regardless of colour, race or religion.

1.1 Meeting Called to Order

Mr. Loucks called the meeting to order at 9:00 a.m.

Constitution of Meeting and Quorum

Notice of the meeting having been properly given to the public and to each Board member, and a quorum of Board members being present at the meeting, Mr. Loucks declared the meeting duly constituted for the transaction of business.

1.2 APPROVAL OF THE AGENDA

MOTION: By Mr. Kylie to approve the Agenda of January 20th, 2009.

SECONDED: Dr. Hukowich

MOTION CARRIED

1.3 DECLARATION OF CONFLICTS OF INTEREST

Mr. Loucks requested that those in attendance declare any conflicts of interest.
No conflicts of interest were declared.

2.0 MINUTES OF MEETING OF DECEMBER 16TH, 2008

Mr. Loucks thanked Ms. Jean Achmatowicz MacLeod for her assistance with the minutes.

MOTION: By Dr. Hukowich that the minutes of the December 16th, 2008 meeting of the Central East LHIN Board of Directors be approved, as amended.

SECONDED: Ms. Achmatowicz MacLeod

MOTION CARRIED

3.0 REPORT FROM PLANNING PARTNERS

3.1 Seamless Care For Seniors Portfolio Update

Mr. Loucks welcomed Dr. John Peto, Chair of the Seamless Care for Seniors Network (SCFS) Steering Committee and Ms. Kate Reed, Senior Integration Consultant, Central East LHIN.

Ms. Reed gave a brief introduction of Dr. Peto and his many accomplishments. Dr. Peto then addressed the following topics:

- SCFS Network Steering Committee
- SCFS Planning Framework
- Activities to Date: GEM, (Geriatric Emergency Management), Aging at Home
- Thoughts from the Chair
- Future Plans

The Seniors Network is 200 members strong with a good mix of individual citizens as well as agencies. Other than updates to the website and attendance at the annual symposium, there has been limited contact with the Membership of the Network.

Dr. Peto spoke to the talents and commitment of the thirteen members of the Steering Committee, referring to them as a “powerhouse of intelligence”. Since its inception, there has been a minimal turnover of membership. Nevertheless, while the committee is optimistic about the future, frustration amongst the members is mounting.

Dr. Peto commented on the Planning Framework which is still in draft form and offered suggestions on how to move forward with this important document.

The future includes:

- Strategic Planning
 - SCFS Planning Framework
 - Engaging the broader Network
- The impact of the Clinical Services Plan on care for seniors
- Year 3 Aging at Home Strategy
- CE LHIN Symposium 2009
- Working with the LHIN in engaging the LTHC sector.

Dr. Peto’s presentation generated the following questions, suggestions, and requests for more information from Board members:

Ms. Wong commented on how ALC housing appears to be deteriorating rather than improving; a change in attitude to ALC patients would be welcome. Ms. Wong also drew attention to an article by Dr. Jenny Ingram on dementia (Toronto Star).

The Chair thanked Dr. Peto for his work with the committee and for a most interesting presentation.

Mr. Meloche entered the meeting at 10:11 a.m.

4.0 BUSINESS ARISING

4.1 Clinical Services Plan Update

Mr. Loucks introduced Dr. Buldo, Chair CE LHIN Clinical Services Plan Steering Committee. Ms. Susan Plewes gave a brief introduction of Dr. Buldo.

Dr. Buldo updated the Board on the following topics in preparation for the presentation of the Plan to the Board on February 17th.

- Scope of Work: Four Goals and Status
 - Hospital Service Planning & Scenario Modeling
 - Identifying Integration Opportunities & New Models of Service
 - Supporting Physician Integration
 - Change Management Strategies

Dr Buldo reminded the Board of the vision of the Clinical Services Plan project:

“Improved and equitable patient access to an integrated hospital system that provides the highest quality of care across the Central East Local Health Integration Network”.

Dr. Buldo explained that he is attending this meeting to address questions regarding the process. He understands that the Board is eagerly awaiting presentation of the Plan at the February 17th Board meeting. He commended the Board for embarking on the work; he is impressed with the effort put forward by those involved and he believes the Board will be impressed with the quality of the work that will be presented at the next Board meeting.

Dr. Buldo warned the Board that not all of the recommendations will receive unanimous approval by the Planning group. He intimated that this is to be expected.

Ms. Cronin Wood then addressed the communications plan previously distributed to the Board. She brought the Board up to date on steps already taken in the Communications Plan and what would follow the presentation of the Plan to the Board on February 17th.

Ms. Cronin Wood answered questions from the Board, most particularly on the community consultation piece of the Plan. She spoke specifically to the communication with the general public and what would be available to them following the February Board meeting.

Ms. Cronin Wood recognized Mr. Chris Bovie and Mr. Dave Brazeau - key members on the communications team for the Clinical Services Plan. Ms. Cronin Wood recognized Mr. Janssen a representative of unionized labour and explained labour's impact on the Clinical Services Plan. Ms. Cronin Wood informed the Board that more information will be forthcoming in February regarding the "Prepping of Corporations" included in the Operational Milestones.

Dr. Hukowich drew the Board's attention to the recently distributed Scarborough Hospital Report of the Supervisor and recommended the section on Community Consultation as required reading.

The Chair thanked the speakers for their informative presentations.

4.2 1% Challenge

4.3 Urgent Priority Funding

Mr. Meloche presented the 1% Challenge update to the Board. Mr. Meloche also gave an update on the 2008-2009 Urgent Priority Funding and the proposed New Approvals. He noted that the Ministry requires that all new initiatives have a direct impact on ALC. Mr. Meloche informed the Board that he is unable to provide more information on this subject because staff is still waiting for more information from the Ministry.

MOTION: By Dr. Hukowich that it be resolved that the Central East LHIN Board authorizes Management to allocate the remainder of the 2008-09 Urgent Priority Funds in a manner that will support some or all of the following initiatives:

- ALC Assessment and Coaching Teams
- 1% Challenge Initiatives
- CCAC home support services directed to ALC or ED diversion

- Transitional care, assisted living, and convalescent care beds that will assist ALC clients
- Previously approved LHIN UPF priorities (i.e., Hypertension and Mental Health Wellness)

Management will report back to the Board in February 2009 regarding these allocations and its on-going discussions with the Ministry of Health and Long-Term Care

SECONDED: Mr. Francis

MOTION CARRIED

Mr. Francis exited the meeting at 11:44 a.m.

Board Adjourned at 12:00 noon for a 45 minute break.

Board Reconvened at 12:45 pm

4.4 Business Arising from Minutes

There was no new business arising from the previous minutes.

5.0 NEW BUSINESS

5.1 Aging At Home Final Approval

Ms. Kate Reed made a presentation on Aging at Home Funds for Years One and Two, with reinvestment recommendations regarding Year One Aging at Home funds and recommendations for the allocation of Year Two Aging at Home funds.

There were several questions carried over from Dr. Peto's presentation and new questions were raised regarding transportation, value for the dollar, supportive housing, the impact of ALC on patients, how many patients are affected and within what period of time etc.

It was pointed out that planning partners have been reviewing this information (reinvestment for Year One and allocations for Year Two) for the past two months, whereas the Board has had little time for review. It is difficult for the Board to make informed decisions in such a short period of time.

Ms. Reed informed the Board that the project team is moving forward and will be creating a project charter to present to the Board at a future date.

Mr. Loucks thanked Ms. Reed for the presentation, for her valuable input and for making the presentation more understandable for Board members.

The Board further discussed at great length the Aging at Home approvals. The following additional points were raised by members and staff:

- Not enough information for the Board to make a decision at this meeting
- The importance of having a geriatrician at the table
- Mr. Meloche commended staff on their work and explained to the Board that this is one of the first Triple Aim Proposals where cost, patient experience and outcome is all part of the initiative
- Our community engagement process utilizes experts to make decisions

Year One

MOTION: By Mr. Kylie be it resolved that the Central East LHIN Board of Directors approve the re-investment of Year 1 Aging at Home funds as recommended, and directs staff to complete the necessary processes prior to the end of January 2009, inclusive of looking at the fact of not borrowing the \$77,000

SECONDED: Mr. Francis

MOTION CARRIED

Year Two

MOTION: By Ms. Wong be it resolved that the Central East LHIN Board of Directors approves the allocation of Year 2 Aging at Home funds as recommended, and further, directs staff to complete the AAH Year 2 Detailed Service Plan for submission to the Ministry of Health and Long-term Care by January 30, 2009.

SECONDED: Ms. Achmatowicz MacLeod

MOTION CARRIED

In response to comments from Board members, Ms. Reed made it very clear to the Board that ALL geriatricians were invited for input; if they chose not to participate that is their right.

Mr. Loucks questioned the process and if there is room in Year Three for proposals that have not been addressed in Year Two.

Ms. Reed explained that Year Three will have more input, and will further utilize Triple Aim, however the process has not yet been developed.

Mr. Meloche stated that staff has followed all the steps expected of them in reviewing these proposals. All the LHINs are having the same problem, so CE LHIN is not alone in their decision making. Funding will probably not come through until August 2009 even with time frames made by the Ministry.

5.2 Other New Business

Dr. Hukowich drew the Board's attention to the Best Practices section of the Report of the Supervisor, The Scarborough Hospital. He questioned whether the CE LHIN is following best practices, and is it the LHIN Board's responsibility to ensure that hospitals within our area have similar By-laws emphasizing Best Practices.

The Chair responded that the responsibility does not fall solely to the LHIN; the Ontario Hospital Association plays a role, as does the governing boards of the hospitals.

6.0 CEO REPORT

Ms. Hammons presented her report previously distributed electronically.

MOTION: By Ms. Achmatowicz MacLeod that the Board receive the January 20, 2009 report of the CEO of the Central East LHIN for information.

SECONDED: Ms. Sikorski

MOTION CARRIED

7.0 CHAIR REPORT

Mr. Loucks presented his report previously distributed electronically.

MOTION: By Dr. Hukowich that the Board receive the January 20, 2009 report of the Chair of the Central East LHIN for information.

SECONDED: Ms. Achmatowicz MacLeod

MOTION CARRIED

8.0 CLOSED SESSION

MOTION: By Ms. Achmatowicz MacLeod, be it resolved that the Board of Directors move into closed session in order to consider a matter pertaining to negotiations or anticipated negotiations between the network and a person, bargaining agent, or party to a proceeding or an anticipated proceeding, pursuant to Section 9, subsection 5(h) of the Local Health System Integration Act.

SECONDED: Mr. Francis

MOTION CARRIED

The Board reconvened to open session at 5:15 p.m. The Chair reported that during the closed session the Board discussed future meeting dates, and receipt of proper information for voting purposes

9.0 MOTION OF TERMINATION

MOTION: By Mr. Kylie that the January 20, 2009 Central East LHIN Board meeting be adjourned.

SECONDED: Mr. Francis

MOTION CARRIED

The Chair declared the January 20th, 2009 Board of Directors meeting be adjourned at 5:30pm.

Mr. Foster Loucks, Chair

Ms. Jean Achmatowicz-MacLeod, Secretary

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